

# Complaints Handling Policy and Procedures



# Complaints Handling Policy and Procedures



New South Wales  
Crime Commission

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# POLICY

## 1. Purpose

The purpose of the *Complaints Handling Policy and Procedures* is to provide staff guidance on dealing with complaints received by the NSW Crime Commission (the Commission), and to ensure that the Commission deals with each complaint it receives effectively, efficiently, fairly and in compliance with relevant legislation.

## 2. Scope/Application

This policy and procedures document applies to every officer of the Commission (Commission officer), defined in the *Crime Commission Act 2012* (NSW).

## 3. Definitions

The following terms are defined in relation to this document.

**Complaint:** The *Law Enforcement Conduct Commission Act 2016* (NSW) (*LECC Act*) defines a complaint that relates to the NSW Crime Commission as an allegation of any conduct that could constitute:

- misconduct or officer maladministration;
- agency maladministration.

**Note:** The following terms have legislative definitions that are relevant to complaints.

Term	Reference
<b>Crime Commission Officer Misconduct</b>	s 9 <i>LECC Act</i>
<b>Serious Misconduct</b>	s 10 <i>LECC Act</i>
<b>Agency Maladministration</b>	s 11(1) <i>LECC Act</i>
<b>Officer Maladministration</b>	s 11(2) <i>LECC Act</i>
<b>Serious Maladministration</b>	s 11(3) <i>LECC Act</i>
<b>Notifiable Misconduct Matter</b>	The guidelines under s14 <i>LECC Act</i>
<b>Corrupt Conduct</b>	Part 3 <i>ICAC Act</i> *
<b>Misconduct matter</b>	Section 4 <i>LECC Act</i>
<b>Misconduct Information</b>	Section 13 <i>LECC Act</i>
<b>Mandatory report</b>	Section 13 <i>LECC Act</i>

\**ICAC Act* = *Independent Commission Against Corruption Act 1988* (NSW)

**Complaints Assessment Officer:** The Policy and Governance Officer who triages complaints as they are received and completes the *Complaint Assessment Form*. The Assessment Officer role may also be carried out by the Chief Audit, Risk & People Manager.

**Complaint Assessment Form:** The form that is completed each time an assessable complaint is received by the Complaints Assessment Officer.

## 4. Policy Statements

### 4.1 General principles

The Commission will maintain the following principles in relation to complaint management:

- The Commission will provide a readily accessible means for making complaints about Commission officers, functions or actions whether such complaints are made

by members of the public, members of other LEAs, members of the legal profession, or officers of the Commission.

- It is preferable that complaints are made in writing but where necessary Commission staff will transcribe oral complaints which will then be assessed in the usual manner.
- All complaints received via the Commission's website will receive an automatic acknowledgement. Complaints sent directly to the Commission's email address will be acknowledged via email within 7 days of receipt. Complaints received via post will be sent a written response after assessment but will be acknowledged within 14 days whether or not the assessment has been completed.
- Complaints related to Commission officers, functions or actions, will be assessed, investigated (where appropriate) and finalised in a timely manner in accordance with the procedures in this document. Complaints that do not relate to the Commission or its officers will be dealt with in accordance with Procedure 3.1.5.
- Every Commission officer who receives a complaint about a Commission officer, function, or action is required to bring it to the attention of the Complaints Assessment Officer, Chief Audit, Risk & People Officer, Executive Director, Assistant Commissioner or Commissioner.
- The Commission will investigate each complaint against a Commission officer in accordance with this policy and the principles of procedural fairness. Where complaints relate to misconduct, they will be handled in accordance with the Commission's *Misconduct and Unsatisfactory Performance Policy and Procedures*. Complaints will be dealt with confidentially and the complainant's identity will be kept confidential wherever possible, unless the complainant agrees otherwise.
- Where practicable, the Commission will notify the complainant of the outcome of their complaint about Commission officers, functions or actions in a timely fashion.
- The Commissioner retains overall responsibility for the investigation of complaints made in relation to Commission officers, functions and actions unless the LECC assumes responsibility for a complaint

## 4.2 Oversight bodies

The Law Enforcement Conduct Commission (the LECC) is the primary oversight body in relation to complaints and in overseeing the Commission's investigation of notifiable misconduct matters. The LECC may receive complaints about Commission officers, functions or actions directly from complainants or indirectly via the Commission itself. The LECC may also:

- detect and investigate conduct that could be serious misconduct or serious maladministration;
- refer to the Commission for investigation any conduct that potentially constitutes Crime Commission officer misconduct, officer maladministration, or agency maladministration;
- refer misconduct matters for investigation or action by other appropriate authorities
- oversee the investigation or handling of misconduct matters referred by it to the NSW Crime Commissioner or other appropriate authorities.

The Independent Commission Against Corruption may investigate allegations of corrupt conduct against Commission officers where such conduct also involves a public official from another agency.

The NSW Ombudsman has jurisdiction to investigate allegations of maladministration against NSWCC officers in some limited circumstances. .

## **4.3 Responsibilities**

### **4.3.1 Commissioner**

The Commissioner is the decision maker in relation to the handling of complaints, including whether or not a complaint is reported and/or notified to the LECC and whether the LECC is asked to investigate a complaint. The Commissioner has delegated the authority regarding notification to the LECC about complaints received by the Commission about the NSWPF to the Chief Operation Officer and the Chief Audit, Risk & People Officer.

### **4.3.2 Complaints Assessment Officer**

The Complaints Assessment Officer (the Assessment Officer) is responsible for the registering complaints and their initial assessment. This role is usually performed by the Policy and Governance Officer however, in some circumstances, it may be performed by the Chief Audit, Risk & People Officer.

The Assessment Officer's responsibilities include (depending on the circumstances):

- screening out complaints that do not relate to government officials, functions or actions;
- redirecting complaints that relate to another agency or oversight body; or liaising with another agency regarding complaint referrals and the complaint handling process;
- communicating with the complainant (where appropriate);
- maintaining and updating the Complaints Register;
- conducting a review of the complaints folders at regular intervals to ensure all relevant documentation relating to a complaint is filed. Documentation may include meeting minutes, emails and records of decision making.
- completing and documenting the assessment of each complaint, using the appropriate Complaint Assessment Form;
- making recommendations to the Commissioner for the handling, investigation (where required), and resolution of each complaint, including whether to recommend that the LECC manages the investigation of a complaint.
- liaising with the Chief Operating Officer when formulating recommendations as to how any Crime Commission officer misconduct matter is to be handled, investigated and resolved; and
- periodically reporting the status of complaints to the LECC.

### **4.3.3 People & Culture Manager**

The People & Culture Manager will initiate the assessment of any Human Resources (HR) Matter that has the potential to be considered a complaint. The Chief Operating Officer or Chief Audit, Risk & People Officer will perform the role of Assessment Officer in relation to such matters.

### **4.3.4 Internal Investigator**

The Internal Investigator is whichever Commission officer the Commissioner assigns responsibility for investigating a complaint. The Internal Investigator is responsible for investigating the complaint, keeping adequate records of the investigation, and keeping

relevant parties informed of an investigation's progress. The Internal Investigator will keep relevant records in relation to their investigation and will provide these to either the Assessment Officer or Chief Operating Officer, as appropriate, for retention as official records.

The Commissioner may appoint an External Investigator to manage an investigation if he or she believes that is appropriate having regard to the nature of the complaint.

#### **4.3.5 Chief Audit, Risk & People Officer**

The Chief Audit, Risk & People Officer has overall responsibility for the complaints process. The role may also take on Assessment Officer Responsibilities under certain circumstances. For circumstances in which the Chief Audit, Risk & People Officer performs the role of Assessment Officer, the Chief Operating Officer will act as decision maker and final approver on the Complaint Assessment Form.

#### **4.3.6 Commission Officers**

Commission officers are responsible for forwarding any complaints received from internal or external sources to the Assessment Officer and/or Chief Operating Officer in a timely manner.

### **5. Related policies**

The Commission has developed a number of related policies that deal with specific types of workplace and procurement complaints and grievances, investigating misconduct, and whistle-blower protections, i.e.:

- *Misconduct and Unsatisfactory Performance Policy*
- *Internal Reporting Policy and Procedures*
- *Grievance Handling (work related) Policy and Procedures*
- *Workplace Bullying and Unreasonable Behaviour Policy and Procedures*

Each complaint will be addressed in accordance with the requirements of the *Complaint Handling Policy and Procedures* and/or these related policies and procedures as they apply to the circumstances of the individual complaint.

## **PROCEDURES**

### **1. Lodging a Complaint**

The Commission provides on its website directions for lodging a complaint about the Commission or its officers via either an online enquiry form, which sends an email to the complaints inbox, or by land mail. The Commission website also provides a link to the LECC website for those complainants who would prefer to make such complaints to the LECC directly.

The complaints email inbox is monitored daily by the Assessment Officer. Any complaint received by means other than the complaints email inbox is also to be referred to the Assessment Officer for initial processing.

Complainants attempting to make an oral complaint will be requested to put them in writing. Complainants who, for safety or other legitimate reasons cannot make a written complaint, will be invited to relate their complaint to a Commission officer who will record the information in writing.

Anonymous complaints will be assessed where there is sufficient information to do so.

Complainants will be encouraged to include in any complaint all relevant details where known, such as dates and times of relevant events, and the names of individuals involved, including potential witnesses.

Staff wishing to make a complaint should refer to the *Internal Reporting Policy and Procedures* for further information. Staff may also choose to send their complaint via the complaints inbox or contact the Complaints Assessment Officer for further guidance on the process of lodging a complaint.<sup>1</sup> Refer to section 7 of this procedure for special considerations regarding complaints that originate as HR matters, are connected to litigation, or are made about the Commissioner.

## 2. Initial Processing

As soon as they are received, all complaints (other than complaints that do not relate to an Australian or NSW government agency) will be recorded by the Assessment Officer on the Complaints Register maintained by the Commission and allocated a unique complaint reference number.

If the complainant threatens violence, the Assessment Officer should inform the Duty Officer of the Day St Police Station.

If appropriate, the Assessment Officer will acknowledge receipt of the complaint, provide a timeframe for resolution and proposed action, and seek any further information required from the complainant. Depending on the subject of the complaint, the Assessment Officer must complete either the '*Complaint Assessment Form for NSWCC Complaints*' or '*Complaint Assessment Form for NSWPF and External Agency Complaints*'.

## 3. Assessment

### 3.1 Triage of complaints

The Assessment Officer will triage complaints to determine whether the complaint is “non-assessable” or “assessable”, as follows:

<b>Non-assessable complaints are:</b>	<b>Assessable complaints are:</b>
<ul style="list-style-type: none"><li>Complaints that do not relate to either to a Commission officer or a member of the NSWPF</li></ul>	<ul style="list-style-type: none"><li>Complaints about Commission officers, functions or actions</li><li>Complaints about NSW Police Force officers, functions or actions</li></ul>

#### 3.1.1 Non-assessable complaints

##### ➤ **Non-government complaints**

The Commission will not respond to or investigate complaints received that do not relate to an Australian or NSW government agency. If a complaint alleges criminal conduct, we will generally refer the complainant to the NSW Police or relevant jurisdiction.

In these circumstances, a Complaints Assessment Form is not required to be completed; however, details of the complaint should be recorded on the Register.

##### ➤ **Other agency complaints**

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The Commission will not investigate complaints made about another government agency. However, the Commission may, depending on the nature of the complaint, respond to the complainant and/or redirect them to the appropriate body or bodies to which such a complaint might be made. Where possible, the Commission will refer the complaint directly to the relevant government agency.

The Assessment Officer will file any government complaint (relating to an agency other than the NSW Police Force or the Commission) received and any return correspondence.

### **3.1.2 Assessable complaints**

#### **➤ Commission complaints**

Where a complaint relates to a Commission officer, function, or action, the Assessment Officer will:

- a) create a new Complaint File.
- b) undertake an assessment of the complaint, and in doing so, make a recommendation as to whether the complaint is required to be notified to the LECC pursuant to the s 14 guidelines issued by the LECC (annexed to this document, marked Annexure "A"<sup>2</sup>);
- c) complete the relevant fields of the '*Complaint Assessment Form for NSWCC Complaints*'
- d) record their name, the date of the assessment, and sign the form;
- e) provide the Commissioner with the Complaint File for final determination;
- f) If the complaint is a "notifiable misconduct matter" under s 14, notify the LECC via written letter signed by the Commissioner. Send the letter to the LECC and save the correspondence in the related complaint folder.

### **3.1.3 NSW Police Force complaints**

Where a complaint relates to a NSW Police Force officer, function, or action, the Assessment Officer will:

- a) create a new Complaint File.
- b) undertake an assessment of the complaint, and in doing so, make a recommendation as to whether the duty to report the complaint to the LECC arises pursuant to the s 33(5) guidelines issued by the LECC (annexed to this document, marked Annexure "B"<sup>3</sup>);
- c) complete the relevant fields of the '*Complaint Assessment Form for NSWPF and External Agency Complaints*'
- d) record their name, the date of the assessment, and sign the form;
- e) refer the complaint to NSW Police Professional Standards Command and save the correspondence in the related complaint folder.
- f) If there is a duty to notify the LECC under s 33(5), refer the complaint and save the correspondence in the related complaint folder. As the Commissioner has delegated the authority regarding complaints received about the NSWPF to the Chief Audit, Risk & People Officer and the Chief Operating Officer, the Complaints Assessment

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<sup>2</sup> Undated.

<sup>3</sup> Undated.



Officer is also to advise the Commissioner when his/her delegation is exercised to this effect by outlining in an email to the Commissioner the general nature of the complaint, the NSWPF Officer involved and his/her rank (if known).

### **3.1.4 Considerations for formulating recommendations**

- a) When formulating a recommendation, the Assessment Officer must consider:
- In relation to a complaint made against a Commission officer and/or the Commission, whether it is required to notify the LECC of the complaint as 'a Notifiable Misconduct Matter' under the s 14 Guidelines issued by the LECC (see Annexure "A").
  - In relation to a complaint made against a NSW Police Force officer and/or the NSW Police Force, whether a duty to report the matter to the LECC arises under the s33(5) Guidelines issued by the LECC (see Annexure "B").
- b) The Commission will investigate the complaints it retains carriage of efficiently and expeditiously.

**Note:** If the Assessment Officer recommends that the Commission investigates a complaint, they should also nominate an appropriate Internal Investigator. Considerations for selecting an Investigator include:

- Whether the Investigator is sufficiently independent from the persons or actions being investigated to avoid significant potential conflicts of interest
- The sensitivity and likely complexity of the investigation
- The training and experience of the Investigator
- Whether the intended Investigator has sufficient workload capacity to expeditiously complete the investigation
- The security clearance level of the intended Investigator

- c) Where the Commissioner appoints an Investigator to manage the investigation, a letter of appointment outlining the terms of reference must be issued to the Investigator

### **3.1.5 Considerations for responding to complainants**

The Commission will generally respond to a complainant advising of the outcome of the matter in question but noting that responses to fixated or disturbed complainants may invite a flood of irrelevant correspondence. All Commission correspondence with complainants should be saved into the relevant complaint file as an official record.

The following guidance on responding to complainants is provided:

- For complaints received via the Commission's website, an automatic reply will be sent. For complaints sent via email that relate to the Commission or its officers, an acknowledgement email will be sent advising of the assessment process within 7 days.
- For complaints that relate to another agency, the complainant is to be advised that the complaint has been referred to that agency for action/response. Note, that in some circumstances, it may not be appropriate to inform the complainant that their matter has been referred onwards.

- For complaints that are unreasonable, outlandish or in which a response has already been provided and/or the complaint offers no significant additional information, no response is necessary.. Consideration may be given to blocking repeat complainants from continuing to send in frivolous correspondence.

## 4. Acting on the Initial Assessment

### 4.1 Deciding and initiating action

Upon receiving the complaint file from the Assessment Officer, the Commissioner will:

- a) Review:
  - the complaint
  - the relevant Complaint Assessment Form
  - where applicable, any draft correspondence prepared to the LECC, relevant agency and/or the complainant
- b) Complete Part D of the '*Complaint Assessment Form for NSWCC Complaints*':
  - recording whether he/she agrees with the recommendations of the Assessment Officer
  - adding any comments or additional instructions
  - signing and dating the form
- c) Where applicable, review and sign any draft correspondence prepared for the LECC, relevant agency and/or the complainant. If the complaint relates to the NSW Police Force or a NSW Police Force officer and is referred to the LECC under s 33(5), the Assessment Officer will email the Commissioner outlining the nature of the complaint and the Officer involved, including rank (if known)
- d) Advise the Assessment Officer of the actions directed
- e) Where applicable, together with the Chief Operating Officer, instruct the Internal Investigator about the complaint and the nature of the investigation to be undertaken
- f) Where applicable, send the completed Complaint Assessment Form and any signed correspondence to the Assessment Officer for processing, except for HR matters where all documentation is returned to the People & Culture Manager (refer procedure 7.1).

### 4.2 Recording the decision

On receipt of the completed Complaint Assessment Form and any associated correspondence from the Commissioner, the Assessment Officer will:

- a) scan the documents and save them to the Complaint File
- b) send any correspondence to the addressee
- c) update the Complaints Register in relation to the complaint.
- d) Assessment officer is to conduct a review at regular intervals to ensure all relevant documentation is uploaded into the complaints file including meeting minutes, emails, and records of decisions

## 5. Investigating Complaints

### 5.1 Investigations conducted by the NSWCC

The Commissioner will liaise with the Chief Operating Officer and/or Chief Audit, Risk & People Officer to ensure that an appropriately skilled internal investigator who does not have a material conflict of interest is appointed to investigate the complaint. Where such an investigator cannot be sourced within the Commission, a contractor may be used where the Commission's security vetting requirements can be met.

Prior to investigating the complaint, the appointed internal investigator must complete a conflict-of-interest declaration which is to be approved by the Commissioner or their delegate. The declaration is found in Objective > TEMPLATES > Complaints Management.

Misconduct investigations are to be conducted in accordance with the Commission's *Misconduct and unsatisfactory performance policy and procedures*.

The Investigator is required to:

- Conduct the investigation in a timely manner
- Arrange to conduct such interviews and inspections of records as he or she sees fit in the circumstances
- Keep records of conversations and documentation pertinent to the investigation
- Regularly apprise the Complaints Assessment Officer of the status of the complaint
- Provide the Commissioner with a formal memorandum or report of findings
- Make recommendations to the Commissioner on how the complaint should be resolved
- Participate in the resolution of the complaint
- Provide such information to the complainant as is deemed appropriate, which may include information such as the actions taken to investigate, the outcome of the investigation, and any remedial action taken or proposed
- Upon completion of the investigation and/or resolution of the complaint, provide all records and correspondence relating to the investigation to the Assessment Officer (or in the case of HR matters, the Chief Operating Officer) for inclusion in the relevant file. Note that the LECC has the right to oversight the Commission's handling of any complaint investigation. The Investigator should cooperate with the LECC in relation to any such oversight activity.

### 5.2 Matters notified to the LECC<sup>4</sup>

The Commissioner may, under s 11A of the *Crime Commission Act 2012* (NSW), refer a misconduct matter to the LECC for consideration of the LECC's investigation of the matter. The Commissioner may also elect to investigate or otherwise deal with the matter (which may include taking no further action).

The guidelines struck between the Commission and the LECC under s 14 of the LECC Act (Annexure "A") provide guidance on notifiable misconduct matters, which are required to be formally notified to the LECC.

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<sup>4</sup> Section 33 of the LECC Act imposes an overarching duty on the Commissioner to report to the LECC any matter that the Commissioner suspects on reasonable grounds concerns or may concern NSWPF and/or NSWCC officer misconduct or serious maladministration. This duty arises irrespective of whether a formal written complaint is received and/or made.

Where a matter is a notifiable misconduct matter, the Commissioner in notifying the LECC of the matter, should make a recommendation as to whether the Commission or the LECC should investigate the matter.

The LECC may choose to investigate a complaint about the Commission if it relates to potential serious *misconduct*, *serious officer maladministration* or *serious agency maladministration* or, in the case of the Commissioner or Assistant Commissioner (Legal), *officer misconduct* or *officer maladministration*.

When the Commissioner determines that a complaint should be referred to the LECC for investigation pursuant to s 14, the Commissioner will write to the Chief Commissioner of the LECC, attaching relevant documentation and requesting that the LECC considers investigation of the complaint.

The Office of the Commissioner will send the letter and attachments to the LECC. Where such material is deemed too sensitive to transmit via email, the Assessment Officer will contact the LECC's Director Oversight Investigations and arranges for the documentation to be transmitted by an agreed secure method. The LECC should acknowledge all referrals and advise the Commission as to whether it intends to investigate the complaint.

Where the LECC advises that it does not intend to investigate a complaint, the Commissioner will decide what steps are required to resolve the matter internally and issues appropriate instructions.

Where the LECC advises that it intends to investigate a complaint or to oversight a Commission complaint investigation, the Commission will provide all reasonable assistance to the LECC in support of these activities. When the LECC investigates a complaint, the Commission will not conduct a concurrent investigation, but will await the completion of LECC's investigation.

### **5.3 Investigations referred to other oversight bodies**

In some cases, the Commissioner may be required, to refer a complaint about a Commission officer, function or action to an Ombudsman or the ICAC. Such referrals will be handled as similarly as possible to the handling of the LECC referrals (refer 5.2 above).

## **6. Sanctions Resulting from Investigations**

Refer to the *Misconduct and Unsatisfactory Performance Policy and Procedures* for guidance in relation to potential sanctions resulting from the investigation of complaints.

## **7. Special Types of Complaints**

### **7.1 Complaints originating as HR matters**

Intervention in a Human Resources (HR) matter, such as a conflict between co-workers, may sometimes reveal potential officer misconduct or maladministration. Where this occurs, the HR matter is to be treated as a complaint but internal responsibility for handling such complaints will remain with HR.

The following complaints handling procedure is prescribed to deal with such HR matters.

- The People & Culture Manager:
  - completes Part A of the '*Complaint Assessment Form for NSWCC Complaints*', together with any other documentation relating to the complaint.
  - emails to the Chief Operating Officer the reference to the relevant HR Complaint File.

- The Chief Operating Officer takes on the role of Complaints Assessment Officer by reviewing the complaint, completing Part B of the Complaint Assessment Form, drafting relevant correspondence, and sending all to the Commissioner for review and decision (Part D).
- As per procedure 4.1 above, the Commissioner reviews the materials forwarded, records his/her decision and comments on the Complaint Assessment Form, advises the Chief Operating Officer of the decision, instructs the Internal Investigator (where applicable) and returns all documentation to the People & Culture Manager.
- The People & Culture Manager issues any correspondence to LECC and forwards the completed Complaint Assessment Form to the Assessment Officer.
- The Assessment Officer records the details of the Complaint Assessment Form in the Complaints Register.
- At the conclusion of the investigation, the People & Culture Manager is to brief the Assessment Officer on the results of the investigation so that these results can be recorded in the Complaints Register.
- All paperwork relating to a HR matter, including any investigation report and associated work papers, is to be retained in the complaint file maintained by HR.

## 7.2 Complaints connected to litigation

Complaints about Commission officers, functions or actions may also be made to a court or to other parties to litigation in which the Commission is involved. Where a Commission officer becomes aware of such a complaint, they should report it to the Assessment Officer as soon as practicable to enable the complaint to be assessed.

The Commission's handling of a complaint that is made in the course of litigation before a court or tribunal will vary depending on the nature of the complaint. Factors that should be taken into account include the following:

- **Has the complaint been made to the Commission or to a court?** If the complaint is addressed to the Commission, it will normally be investigated as per this *Complaints Handling Policy and Procedures*. If the complaint is made to a court, the Commission may respond to the complainant and await the court's ruling.
- **How likely is it that the court will make a ruling on the complaint?**
- **When is the court likely to make a ruling on the complaint?** Some complaints may need to be investigated or resolved more quickly than the judicial system can resolve them.
- **How likely is it that the court will have all information relevant to the complaint?** If all the material relevant to resolving a complaint will be before the court, it may be prudent to await the court's ruling.
- **Could an investigation by the Commission prejudice proceedings in a court?** The Commission should avoid such prejudice to the extent reasonably possible.
- **Is the Commission's source of information about the court proceedings independent of anyone who has an interest in the outcome of the complaint?** If not, it may be prudent to await the court's ruling.

## 7.3 Complaints about the Commissioner or an Assistant Commissioner (Legal)

Special arrangements apply to the management of complaints against the Commissioner or an Assistant Commissioner (Legal).

Section 11A(5) of the *Crime Commission Act 2012* (NSW) requires the Commissioner to refer to the LECC all misconduct matters about the Commissioner or an Assistant Commissioner (Legal).

Complaints alleging misconduct on the part of the Commissioner may be made to the Assistant Commissioner (Legal), who is authorised to immediately refer the complaint to the LECC and keep the complaint confidential from the Commissioner. Any such referral should be made in writing.

Where the LECC refers a misconduct matter about the Commissioner back to the Commission for investigation, the Assistant Commissioner (Legal) will, assume the role that would normally be undertaken by the Commissioner. The complaint should otherwise be dealt with in accordance with this policy and procedure.

Apart from the mandatory referral to LECC, all misconduct matters made about an Assistant Commissioner (Legal) will be dealt with in accordance with this policy and procedures.

## 8. Record Keeping

All notifiable misconduct matters pertaining to a Commission officer, function or action are required to be notified to the LECC, in accordance with the s14 guidelines. All matters pertaining to a NSW Police Force officer, function or action, where a duty to report arises, must be reported to the LECC in accordance with the s33(5) guidelines.

Every complaint that does not relate to a Commission and/or NSW Police Force officer, function or action is filed within the **Complaints – Non-Assessable** folder.

### 8.1 The Complaints Register

The Commission reports the status of current complaints to the LECC on a quarterly basis. The Complaints Register is used as the basis for such reporting.

The Assessment Officer is responsible for maintaining the Complaints Register for each complaint and is required to update the information in the Complaints Register contemporaneously until each complaint is finalised.

**Note:** Although non-assessable complaints are not included in the quarterly reporting to the LECC, all associated records are to be retained and made available to the LECC inspectors on request.

### 8.2 Reporting using the Complaints Register

The Complaints Register is used to provide quarterly status reports to the LECC. A copy of the Register is to be provided to the LECC when requested for auditing purposes.

The Chief Audit, Risk & People Officer reviews the quarterly status report for completeness before it is submitted to the LECC. This review will also involve a check of the complaints mailbox and complaint files in order to provide assurance that all complaints received are included in the report.

## Version Control

Version	Effective date	Update comments	Author
1.0	Nov 2010	Initial version	Governance Team
2.0	30 Jun 2012		Governance Team
3.0	18 Mar 2014		Governance Team
4.0	5 Apr 2016	Document fully revised	Governance Team
4.1	3 Jun 2016	Addition of remarks about s 75C of the PIC Act	Governance Team
5.0	6 Apr 2018	Revised to reflect new processes, roles and the LECC requirements	Governance Team
6.0	11 Jan 2019	Fully revised to reflect additional advice received from LECC and the discontinued use of the Objective Complaint File and associated Catalogue	Governance Team,
7.0	23 August 2019	Simplified process and wording to reflect changes in the complaints handling processes, revised s 14 guidelines and new s 33(5) guidelines and to ensure clarity	Governance Team
7.1	1 July 2020	Minor revisions made to reflect recommendations made by the LECC	Governance Team
7.2	26 March 2021	Addition of Complaints Assessment Form as Appendix "E"	Governance Team
7.3	1 April 2022	Addition of process of referring complaints to NSWPF Professional Standards and the LECC  Complaints Assessment Form re-designed into two separate forms and change reflected in the policy. Removal of Annexure C and D.	Governance Team
8.0	15Dec2022	Addition of LECC recommendations June 2022	Governance Team

## Publication Information

Title	Complaints Handling Policy and Procedures
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Approver	Commissioner
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Effective date	15Dec2022

Review date	No more than 5 years from the effective date
Supersedes	Version 7.3
Classification	Unclassified
Related documents	<i>Law Enforcement Conduct Commission Act 2016 (NSW)</i> <i>Work related grievance handling policy and procedures</i> <i>Bullying, harassment and discrimination policy and procedures</i> <i>Internal reporting policy</i> <i>Misconduct and unsatisfactory performance policy and procedures</i> <i>Procurement complaints handling procedure</i>



# **Annexure “A”**

**Guidelines between the  
Law Enforcement Conduct Commission  
and  
the New South Wales Crime Commission  
Pursuant to s14 of the  
*Law Enforcement Conduct Commission Act 2016***

## 1. Parties

This Guideline is issued pursuant to s 14(1)(b) of the *Law Enforcement Conduct Commission Act 2016* (the LECC Act) and is agreed to by:

The **NSW Crime Commissioner** for and on behalf of the New South Wales Crime Commission of, 453-463 Kent Street, Sydney NSW 2000 ('the NSWCC').

and

The **Chief Commissioner of the Law Enforcement Conduct Commission** for and on behalf of the Law Enforcement Conduct Commission of Level 3, 111 Elizabeth Street, Sydney NSW 2000 ('the Commission').

## 2. Guidelines

### ***Notifiable misconduct matters***

Pursuant to s14(1)(b) of the LECC Act, the following are the kinds of misconduct matters required to be notified to the LECC ('notifiable misconduct matters') by the NSWCC if it concerns any allegation against a Crime Commission officer of:

- a) criminal conduct,
- b) corrupt conduct<sup>1</sup>,
- c) detrimental action or reprisal (including any possible payback complaint) against a Crime Commission officer or other person making a protected disclosure or allegation about an officer,
- d) improper association,
- e) unauthorised release of Crime Commission information or improper disclosure of information,
- f) unreasonable use of the Crime Commission's powers under the *Crime Commission Act 2012*,
- g) any failure to comply with policies and procedures in regards to declarable associations, conflicts of interest or secondary employment,
- h) any significant failure to comply with policies and procedures,

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<sup>1</sup> As defined in s 7 of the *Independent Commission Against Corruption Act 1988*

- i) conduct which is or might be serious maladministration by an officer or the NSWCC,

or

- j) Letters of demand, Statements of Claim, originating process or other pleadings or particulars where the State of New South Wales, Crime Commissioner, or a Crime Commission officer is named as a defendant or proposed defendant within the body of the document, and that alleges, expressly or impliedly, an act or omission capable of constituting serious misconduct on the part of any Crime Commission officer.

The circumstances and the facts surrounding a notifiable matter will determine whether the matter will be investigated or oversighted by the LECC, or referred back to the NSWCC for appropriate action.

All other allegations of misconduct or maladministration are still required to be recorded and saved by the NSWCC in the appropriate records management system and made available to the LECC on request.

# **Annexure “B”**

Guidelines for the  
the New South Wales Crime Commission  
Pursuant to s33(5) of the  
*Law Enforcement Conduct Commission Act 2016*  
(NSW)

## 1. Guidelines

### *Duty to notify officer misconduct and serious maladministration.*

Pursuant to s 33 of the *Law Enforcement Conduct Commission Act 2016* (NSW), the Crime Commissioner has a duty to report any matter or conduct the Crime Commissioner suspects on reasonable grounds concerns or may concern officer misconduct or serious maladministration. Guidelines may be issued by the LECC as to what matters need or not need be reported.

The duty to report covers conduct by a Crime Commission officer, police officer, and administrative employee as well as agency maladministration by the NSW Police Force and the Crime Commission.

These guidelines, issued pursuant to s 33(5) of the *Law Enforcement Conduct Commission Act 2016* set out the kinds of matters, involving allegations against employees of the NSW Police Force, which are required to be reported to the LECC.

Conduct or allegations of a serious nature that include:

- a) criminal conduct,
- b) corrupt conduct<sup>1</sup>,
- c) unlawful conduct,
- d) allegations of improper association,
- e) conduct of a serious nature that is:
  - (i) unreasonable, unjust, oppressive or improperly discriminatory in its effect, or
  - (ii) arises, wholly or in part, from improper motives
- f) officer or agency misconduct or maladministration carried out on more than one occasion, or that involves more than one participant, that is indicative of systemic issues that could reflect on the integrity and good repute of the NSW Police Force.

All other allegations against a police officer are not required to be reported to the LECC, unless the Crime Commissioner considers it necessary or to be in the public interest.

The circumstances and the facts surrounding a reportable matter will determine whether the matter will be investigated or oversighted by the LECC or referred to the NSW Police for appropriate action.

Guidelines issued pursuant to s 14 of the LECC Act already provide guidance as to which matters relating to alleged misconduct by a Crime Commission employee, need or need not to be reported to the LECC.

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<sup>1</sup> As defined in s 7 of the *Independent Commission Against Corruption Act 1988*